Template for discussion report and analysis of the board of directors of the listed public shareholding company

Date	13 th February 2023				
Name of the Listed Company	Abu Dhabi National Insurance Company PJSC				
The period of the financial					
statements covered by the	2022 Annual Financials				
report					
Overview of the main results during the financial period	Significant top-line growth with gross written performance of commercial division (+38.2% Gross written premium in 2022 is AED 5.13 bi the size of the operation (CAGR of 14.2% dur Net profit down 5.9% for 2022 impacted by cu Net underwriting income remains strong at co 490.9 million in par with prior year. Consisten volatile market conditions.	year-on-year). illion as a result ing last 5 years irrent market co mbined ratio 84	of constant g). Inditions. I.2% and reac	rowth in hed AED	
Securities issued during the financial period	None				
Summary of the most important non-financial events and developments during the financial period	Deployed our health and wellness app 'LiveWell' which includes multiple features such as health risk assessments and a health library Developed new sales and services capabilities particularly in digital distribution, which will positively impact multiple lines of business More synergies being created to improve cross-selling opportunities New partnerships being put in place with free zones and corporates Partnership with XA on Addenda's Blockchain-based, end-to-end digital solution that enables insurers to reconcile motor recovery receivables between each other Won 'General Insurer of the Year' at the InsurTek Golden Shield Excellence Awards 2022 and 'General Insurance Company of the Year' at the Middle East Insurance Industry Awards				
Summary of operational performance during the financial period	Net profit has reached AED 377.9 million. Gross written premiums up 20.1% year-on-year. Stellar year-on-year growth in commercial lines at 38.2%, with consistent year-on- year performance in consumer lines to reach AED 1,972 million. Maintained net underwriting income despite adverse market conditions Expenses growth was lower than premium growth despite the continued cost from critical projects, such as IFRS 17 implementation, investment in new digital technologies and improvements in customer experience.				
		()	Amount in AEI	D millions)	
		FY 2022	FY 2021	Var.	
	Net underwriting income	490.9	491.9	-0.2%	
Summary of profit and loss	Investment Income	144.2	144.2	0%	
during the financial period	General & Admin expenses	(258.6)	(230.0)	12.4%	
	Provision for doubtful debts	1.4	(4.3)	-132.6%	
	Net profit	377.9	401.8	-5.9%	
	Basic and diluted earnings per share (AED)	0.66	0.70	-5.7%	

Summary of financial position as at the end of the financial period	Total Deposits & cash: AED 980.9 million Total Technical reserves: AED 5.23 billion Total Shareholders' Equity: AED 2.69 billion				
Summary of cash flows during the financial period	Net cash generated from operating activities AED 335.4 million Net cash used in investing activities AED 181.6 million Net cash used in financing activities AED 228.0 million				
Main performance indicators	Premium retention ratio Net loss ratio Combined ratio Expense ratio* (on net earned premium) Expense ratio* (on gross written premium) Return on Equity Shareholder equity as a % of technical reserves *Excluding provision for doubtful debts	FY 2022 32.4% 64.5% 84.2% 17.5% 5.0% 13.7% 31 Dec 2022 51.4%	FY 2021 37.9% 65% 81.6% 16.4% 5.4% 15.1% 31 Dec 2021 67.2%	Variance -5.5% -0.5% 2.6% 1.1% -0.4% -1.4% Variance -15.8%	
Expectations for the sector and the company's role in these expectations	Market is starting to show signs of softening across various products after some rating discipline in the recent past in commercial sector Capacity is buoyant with over-placement common putting pressure on pricing and signing Bottom line focus with increased customer satisfaction is the priority. Continued optimisation of retentions in commercial segment. Lifestyle customisable products (PAYG, Telematics, Mobile Applications) Behavioural predictive analytics vs traditional burning cost analytics. Medical: utilization to stabilise and settlement cycle to further accelerate Credit Life: Expect growth in line with overall economy Motor : Rationalization of technical terms and conditions				
Expectations regarding the economy and its impact on the company and the sector	Growth prospects in the medium-term outlook remain positive due to rising oil prices Government policy will remain centered on diversifying the economy away from a dependence on energy rents, aiming to build on Abu Dhabi and Dubai's success in emerging as regional hubs for finance, construction, retail and tourism. To support diversification efforts, development of the energy sector will continue in the medium-term. Investment in the natural gas sector in particular is expected to increase in the years ahead to unlock the country's production potential The UAE's National Energy Strategy 2050 aims for 50% of electricity generation to be sourced from renewables including nuclear power, up from less than 20% in 2021, with 38% generated by natural gas and 12% by coal ADNIC will continue to support the economy development by providing the insurance support in all the areas of growth				

Future plans for growth and changes in operations in future periods	Continue to invest in technologies to improve service delivery and distribution Continued focus on operational efficiencies particularly in high customer impact areas Make sustainability a key operational pillar	
The size and impact of current and projected capital expenditures on the company	Net capital expenditure for the year ended 31 December 2022 was AED 19.4 million.	
The developments of the implementation of projects, plans and transactions and deals that were discussed by the company's board of directors in the report for the previous fiscal year	The company's board of directors noted the progress in implementation of the company's strategy.	

Ahmad Idris Chief Executive Officer Signature:

13 February 2023

Company's Seal:

